

## PUBLIC UTILITIES COMMISSION

505 VAN NESS AVENUE

SAN FRANCISCO, CA 94102-3298



August 4, 2023

Natalie Wales  
Director, Regulatory Policy & Compliance  
California Water Service Co.  
1720 North First Street  
San Jose, CA 95112

Dear Ms. Wales,

The Water Division of the California Public Utilities Commission has approved California Water Service Company's Advice Letter No. 2485, filed on June 30, 2023, regarding Update to Preliminary Statement S, and Triggering of the Water Cost of Capital Mechanism (WCCM) for All Class A Ratemaking Areas (excludes Grand Oaks).

Enclosed are copies of the following revised tariff sheets, effective July 30, 2023, for the utility's files:

<b>P.U.C. Sheet</b>	
<b>No.</b>	<b>Title of Sheet</b>
13189-W	Preliminary Statement S. Water Cost of Capital Adjustment Mechanism (WCCM), (Page 1)
13190-W	Preliminary Statement S. Water Cost of Capital Adjustment Mechanism (WCCM), (Page 2)
13191-W	Table of Contents (Page 3)
13192-W	Table of Contents (Page 1)

Please contact Mahdi Jahami at MJ4@cpuc.ca.gov or 916-743-5080, if you have any questions.

Thank you.

Enclosures

**CALIFORNIA PUBLIC UTILITIES COMMISSION  
WATER DIVISION**

**Advice Letter Cover Sheet**

<b>Utility Name:</b> California Water Service Company All Class A Ratemaking Areas (excludes <b>District:</b> Grand Oaks)  <b>CPUC Utility #:</b> U-60-W <b>Advice Letter #:</b> 2485 <b>Tier:</b> <input type="checkbox"/> 1   X2 <input type="checkbox"/> 3 <input type="checkbox"/> Compliance <b>Authorization:</b> D. 23-06-025	<b>Date Mailed to Service List:</b> 06/30/2023  <b>Protest Deadline (20<sup>th</sup> Day):</b> 07/20/2023 <b>Review Deadline (30<sup>th</sup> Day):</b> 07/30/2023 <b>Requested Effective Date:</b> 07/30/2023  <b>Rate Impact:</b> Revenue decrease of approximately \$7 M (less than 1%)  <b>Description:</b> Update to Preliminary Statement S, and Triggering of the Water Cost of Capital Mechanism (WCCM)
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The protest or response deadline for this advice letter is 20 days from the date that this advice letter was mailed to the service list. Please see the "Response or Protest" section in the advice letter for more information.

**Utility Contact:** Natalie Wales

**Phone:** 408-367-8566

**Email:** [Nwales@calwater.com](mailto:Nwales@calwater.com)

**Utility Contact:**

**Phone:**

**Email:**

**DWA Contact:** Tariff Unit

**Phone:** (415) 703-1133

**Email:** [Water.Division@cpuc.ca.gov](mailto:Water.Division@cpuc.ca.gov)

<b>DWA USE ONLY</b>
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DATE

STAFF

COMMENTS

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☐ APPROVED

☐ WITHDRAWN

☐ REJECTED

**Signature:** \_\_\_\_\_

**Comments:** \_\_\_\_\_

**Date:** \_\_\_\_\_

\_\_\_\_\_



**CALIFORNIA WATER SERVICE COMPANY**  
1720 NORTH FIRST STREET  
SAN JOSE, CA 95112 • (408) 367-8200

June 30, 2023

**Advice Letter No. 2485**

**CALIFORNIA WATER SERVICE COMPANY (U 60 W)**

To The Public Utilities Commission of the State of California:

California Water Service Company ("Cal Water") hereby respectfully requests authority to update the following tariff applicable to all regulated Class A ratemaking areas (excludes the Grand Oaks District), and to inform the Commission that the Water Cost of Capital Mechanism ("WCCM") has triggered. ***Please note that this advice letter will only be distributed electronically.***

C.P.U.C.		Canceling
		C.P.U.C.
<u>Sheet No.</u>	<u>Title of Sheet</u>	<u>Sheet No.</u>
13189-W	Preliminary Statement S (Page 1)	8013-W
13190-W	Preliminary Statement S (Page 2)	New
13191-W	Table of Contents (Page 3)	13092-W
13192-W	Table of Contents (Page 1)	13188-W

**Summary**

In Decision 23-06-025 (D.23-06-025), the Commission approved a new cost of capital for Cal Water to become effective within 30 days of issuance, and continued the Water Cost of Capital Mechanism ("WCCM") with a base year of 2022.

Cal Water requests approval to modify Preliminary Statement S to update the terms of the WCCM adopted in D.23-06-025. Cal Water also notifies the Commission that the WCCM has been triggered for the customer rates Cal Water plans to implement on July 31, 2023. The new rates will reflect a rate of return ("ROR") of 7.08%, which is a 40-basis-point decrease from Cal Water's current ROR of 7.48%.

**Background**

In D.23-06-025, the Commission established a 9.05% return on equity ("RoE") and 4.23% cost of debt for Cal Water, with a capital structure of 46.60% long-term debt and 53.40% common equity (no change from previously adopted), resulting in an authorized ROR of 6.80%. Ordering Paragraph 7 of D.23-06-025 also retained the WCCM, which automatically adjusts the cost of capital when fluctuations in capital markets occur between cost of capital applications:

7. California-American Water Company, California Water Service Company, Golden State Water Company, and San Jose Water Company shall continue with their Water Cost of Capital Mechanism for the years 2023, and 2024, using the base year 2022 adopted in this decision.



## **Discussion**

**Revisions to Preliminary Statement S.** In the attached revision to Preliminary Statement S, Cal Water updates the language governing the WCCM to reflect the requirements of D.23-06-025. Modifications have been made to align the mechanism with Ordering Paragraph 6, which requires that new rates be implemented within 30 days of the decision. Other changes are non-substantive and are intended to improve clarity.

In addition, Cal Water proposes to eliminate the requirement that rate workpapers be submitted with a Tier 2 advice letter providing notice that the WCCM has been triggered – specifically, the workpapers showing the “resulting changes in rates.”<sup>1</sup> The requirement to submit other workpapers is retained.<sup>2</sup> This modification is appropriate as a practical matter. For Cal Water, new rates that reflect an adjusted ROR triggered by the WCCM are likely to reflect other changes as well. For example, in the instant case, Cal Water proposes to implement new rates on July 31, 2023 that reflect not only the new cost of capital, but also expense offsets relating to water production (purchased water, purchased power, and pump taxes) for many districts that will be requested in a subsequent advice letter.

With this advice letter, Cal Water is providing workpaper calculations showing how the decreased ROR impacts the revenue requirement of each ratemaking area based on the last adopted revenues. Cal Water is not providing the rate design workpapers that generate rates, however, because they would not contain the rates that Cal Water proposes to implement. Producing such workpapers for Commission staff review would not be an efficient use of time for either Cal Water or Commission staff. Instead, new rates reflecting both the water production offsets described above, and the ROR adjusted by the WCCM, will be submitted in a subsequent advice letter and will be accompanied by all workpapers (for revenue requirement and rate design) and the resulting tariffs.

**WCCM is triggered for new rates.** With 2022 as the base year, the WCCM described in the proposed Preliminary Statement S will be triggered for rates that Cal Water plans to implement on July 31, 2023. As detailed below, this results in a higher return on equity of 9.57%, but leaves the cost of debt unchanged at 4.23%, resulting in a rate of return of 7.08%.

With a credit rating of AA or A, Cal Water’s **initial benchmark** is defined as “the average interest rate shown on Moody’s Aa Utility Bond Index ... for the period October 1, 2020 to September 30, 2021.”<sup>3</sup> As shown in the workpapers, Cal Water’s initial benchmark is 2.89%.

Proposed Preliminary Statement S addresses the target benchmark for 2023 rates in Section 3(d), stating that “the initial benchmark shall be compared to the average interest rate shown on

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<sup>1</sup> Section 3(g) of Cal Water’s previous preliminary statement for the WCCM stated that, “Workpapers outlining the calculations relating to the change in return on equity, long-term debt costs, preferred stock costs and **resulting changes in rates** to become effective on the following January 1 are required to accompany the advice letter” (emphasis added).

<sup>2</sup> See Proposed Preliminary Statement S, Section 3(h).

<sup>3</sup> *Id.* at Section 3(a).



# CALIFORNIA WATER SERVICE COMPANY

Advice Letter 2485, Water Cost of Capital Mechanism (WCCM) Triggered  
Page 4

Moody's Aa Utility Bonds Index if it has an AA or A credit-rating or higher ... for the period October 1, 2021 to September 30, 2022." As shown in the workpapers, the target benchmark for 2023 rates is 3.92%. If the result is within 100 basis points above or below the initial benchmark (the range referred to as the "deadband") the WCCM is not triggered.<sup>4</sup> Because the target benchmark of 3.92% in this case is higher than the initial benchmark of 2.89% by more 100 basis points, the WCCM is triggered. This causes Cal Water's RoE to increase by one-half of that difference, or 52 basis points, resulting in a new RoE of 9.57% (see Figure 1, below).

Section 3(e) also requires the updating of "long-term debt and preferred stock costs to reflect actual embedded costs in that year and forecasted interest rates for variable long-term debt and new long-term debt and preferred stock scheduled to be issued." As shown in the workpapers, Cal Water's analysis indicates that no adjustment of the cost of debt is warranted at this time. With the adjustment to the adopted RoE and no change to the cost of debt, Cal Water's ROR will be 7.08%, as shown in Figure 1 below.

Currently, with an adopted RoE of 9.20%, an adopted cost of debt of 5.51%, and the same capital structure as in D.23-06-025, Cal Water has an authorized ROR of 7.48% (see D.18-03-035). With the WCCM triggered, the net impact of D.23-06-025 is therefore a 40 basis point reduction in the ROR from 7.48% to 7.08%. This results in a company-wide decrease of approximately \$7 million (less than 1%) from the last adopted revenues (see the workpapers).

**Figure 1.**

DECISION 6/29/23	Category	Capital Ratio	Rate		Weighted Rate
	Long-Term Debt	46.60%	Cost of Debt	4.23%	1.97%
	Common Stock	53.40%	Return on Common Equity	9.05%	4.83%
			Rate of Return		6.80%
2022 WCCM Calculation for 2023 Rates			3.92		
Intial Benchmark - 2021 WCCM Calculation for 2022 Rates			2.89		
		Difference	1.03		
		50% of Difference	0.52	basis point adjustment	
With WCCM Triggered	Category	Capital Ratio	Rate		Weighted Rate
For Rates in effect in	Long-Term Debt	46.60%	Cost of Debt	4.23%	1.97%
July 2023 - Dec 2023	Common Stock	53.40%	Return on Common Equity	9.57%	5.11%
			Rate of Return		7.08%

## Requested Effective Date

This is a Tier 2 advice letter consistent with past practice for the WCCM and as reflected in proposed Preliminary Statement S. Cal Water requests approval of this advice letter effective **July 30, 2023**.

<sup>4</sup> *Id.* at Section 3(b).



## CALIFORNIA WATER SERVICE COMPANY

Advice Letter 2485, Water Cost of Capital Mechanism (WCCM) Triggered  
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### **Notice**

*Customer Notice* – There is no customer notice requirement associated with this advice letter.

*Service List* – In accordance with General Order 96-B, General Rule 4.3 and 7.2 and Water Industry Rule 4.1, a copy of this advice letter will be transmitted electronically on **June 30, 2023**, to competing and adjacent utilities and other utilities or interested parties having requested such notification. ***Please note that this advice letter will only be distributed electronically.***

### **Response or Protest**

Anyone may respond to or protest this advice letter. A response supports the filing and may contain information that proves useful to the Commission in evaluating the advice letter. A protest objects to the advice letter in whole or in part and must set forth the specific grounds on which it is based. These grounds are:

- (1) The utility did not properly serve or give notice of the advice letter;
- (2) The relief requested in the advice letter would violate statute or Commission order, or is not authorized by statute or Commission order on which the utility relies;
- (3) The analysis, calculations, or data in the advice letter contain material error or omissions;
- (4) The relief requested in the advice letter is pending before the Commission in a formal proceeding; or
- (5) The relief requested in the advice letter requires consideration in a formal hearing, or is otherwise inappropriate for the advice letter process; or
- (6) The relief requested in the advice letter is unjust, unreasonable, or discriminatory (provided that such a protest may not be made where it would require re-litigating a prior order of the Commission.)

A protest shall provide citations or proofs where available to allow staff to properly consider the protest. A response or protest must be made in writing and must be received by the Water Division within 20 days of the date this advice letter is filed. Please submit the response or protest by email or mail to:

[water.division@cpuc.ca.gov](mailto:water.division@cpuc.ca.gov), or  
Tariff Unit, Water Division, 3<sup>rd</sup> floor  
California Public Utilities Commission,  
505 Van Ness Avenue, San Francisco, CA 94102

On the same date the response or protest is submitted to the Water Division, the respondent or protestant shall send a copy by e-mail or mail to us at:

[cwsrates@calwater.com](mailto:cwsrates@calwater.com), or  
Natalie Wales  
California Water Service Company  
1720 North First Street,  
San Jose, California 95112



**CALIFORNIA WATER SERVICE COMPANY**

Advice Letter 2485, Water Cost of Capital Mechanism (WCCM) Triggered  
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Cities and counties that need Board of Supervisors or Board of Commissioners approval to protest should inform the Water Division, within the 20-day protest period, so that a late filed protest can be entertained. The informing document should include an estimate of the date the proposed protest might be voted on.

The advice letter process does not provide for any responses, protests, or comments, except for the utility's reply, after the 20-day comment period.

**Replies:**

The utility shall reply to each protest and may reply to any response. Each reply must be received by the Water Division within 5 business days after the end of the protest period and shall be served on the same day to the person who filed the protest or response. If you have not received a reply to your protest within 10 business days, contact California Water Service Company at 408-367-8200 and ask for the Rates Department.

CALIFORNIA WATER SERVICE COMPANY

\_\_\_\_\_/s/  
Natalie D. Wales  
Director, Rates

Enclosures

cc: Syreeta Gibbs (Public Advocates Office), [PublicAdvocatesWater@cpuc.ca.gov](mailto:PublicAdvocatesWater@cpuc.ca.gov)

**Preliminary Statement S**

Page 1

**S. Water Cost of Capital Adjustment Mechanism (WCCM)**

1. Purpose: The purpose of the Water Cost of Capital Adjustment Mechanism (WCCM) is to provide an automatic adjustment, up or down, to Cal Water's adopted return on equity for rates implemented in 2023 after the issuance of D.23-06-025, and for rates implemented in 2024, only if there is a positive or negative difference of more than 100 basis points between a benchmark and the average of the Moody's Utility Bond Index rates for a given 12-month period.
2. Applicability: Applicable to all Class A ratemaking areas (excludes Grand Oaks).
3. Cal Water shall maintain the WCCM as follows:
  - a. Cal Water's initial benchmark is equal to the average interest rate shown on Moody's Aa Utility Bond Index if it has an AA or A credit-rating or higher, or Moody's Baa Utility Bond Index if Cal Water has a BBB+ credit-rating or lower, for the period from October 1, 2020 to September 30, 2021.
  - b. If the "deadband" (the range of change in interest rates that may occur without automatically triggering a change in the return on equity) of 100 basis points is exceeded, Cal Water's return on equity will be adjusted by one-half of the difference between the benchmark and the October 1 to September 30 average.
  - c. In any year where the 12-month October 1 through September 30 average of the Moody's Utility Bond Index rates triggers an automatic return on equity adjustment, that average becomes the new benchmark.
  - d. For rates implemented in 2023 after the issuance of D.23-06-025, the initial benchmark shall be compared to the average interest rate shown on Moody's Aa Utility Bonds Index if it has an AA or A credit-rating or higher, or Moody's Baa Utility Bonds Index if Cal Water has a BBB+ credit-rating or lower, for the period from October 1, 2021 to September 30, 2022.

(N)

(N)

(Continued)

(To be inserted by utility)	Issued By	(To be inserted by CPUC)
Advice Letter <u>2485</u>	<u>Greg Milleman</u>	Date Filed <u>06/30/2023</u>
Decision	<u>Vice President</u>	Effective <u>07/30/2023</u>
	<u>Rates and Regulatory Affairs</u>	Resolution _____



## Preliminary Statement S

Page 2

(N)

## S. Water Cost of Capital Adjustment Mechanism (WCCM) (continued)

(N)

## 3. Cal Water shall maintain the WCCM as follows: (continued)

- e. For rates implemented in 2023 after the issuance of D.23-06-025, if the 100 basis point deadband is exceeded, Cal Water will submit a Tier 2 advice letter to update return on equity and related rate adjustments to become effective for the rest of 2023. The advice letter would also update long-term debt and preferred stock costs to reflect actual embedded costs in that year and forecasted interest rates for variable long-term debt and new long-term debt and preferred stock scheduled to be issued.
- f. For rates implemented in 2024, if the 100 basis point deadband is exceeded, Cal Water will submit a Tier 2 advice letter by October 15, 2023 to update return on equity and related rate adjustments to become effective on January 1, 2024. The advice letter would also update long-term debt and preferred stock costs to reflect actual August month-end embedded costs in that year and forecasted interest rates for variable long-term debt and new long-term debt and preferred stock scheduled to be issued.
- g. Cal Water's capital structure, as adopted in D.23-06-025, shall not be adjusted.
- h. If the WCCM is triggered, workpapers outlining the calculations relating to the change in return on equity, long-term debt costs, and preferred stock costs are required to accompany the advice letter.

- 4. Effective Date: The WCCM shall be effective for rates implemented in 2023 after the issuance of D.23-06-025, and for rates implemented in 2024, unless modified by order of the Commission.

(N)

(To be inserted by utility)	Issued By	(To be inserted by CPUC)
Advice Letter <u>2485</u>	<u>Greg Milleman</u>	Date Filed <u>06/30/2023</u>
Decision	<u>Vice President</u>	Effective <u>07/30/2023</u>
	<u>Rates and Regulatory Affairs</u>	Resolution _____

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**Preliminary Statements**

<u>Sheet</u>	<u>Subject Matter</u>	<u>Service Area</u>	<u>CPUC Sheet No.</u>
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S	Water Cost of Capital Adjustment Mechanism (WCCM)		
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	Page 2		13190-W (N)
			(L)
T	Lucerne Balancing Account (LBA)		8017-W
W	TCP Litigation Memorandum Account (TCPL MA)		11322-W
Z3	Conservation Expense One-Way Balancing Account 3 (CEBA3)		11320-W
Z4	Conservation Expense One-Way Balancing Account 4 (CEBA4)		
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AA3	Pension Cost Balancing Account 3 (PCBA3)		11319-W
AA4	Pension Cost Balancing Account 4 (PCBA4)		
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AB3	Health Care Cost Balancing Account (HCBA3)		11318-W
AB4	Health Care Cost Balancing Account (HCBA4)		12500-W
AG	Catastrophic Event Memorandum Account (CEMA)		
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AI	Chromium 6 Memorandum Account (CHROMIUM-6 MA)		
	Page 1		12501-W
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AJ	Customer Assistance Program Balancing Account (CAP BA)		
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AL2	Drought Memorandum Account 2 (DRMA2)		
	Page 1		12601-W
AM	Rate Support Fund Balancing Account (RSF BA)		
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	Page 2		12545-W
AN	Infrastructure Memorandum Account (IMA)		10447-W
AO	Memorandum Account Water Contamination (WCL MA)		10448-W
	Litigation		(L)
(continued)			

(To be inserted by utility)  
Advice Letter No. 2485  
Decision No. \_\_\_\_\_

Issued by  
GREG A. MILLEMAN  
Vice President  
Rates and Regulatory Affairs

(To be inserted by CPUC)  
Date Filed 06/30/2023  
Effective 07/30/2023  
Resolution No. \_\_\_\_\_

**Table of Contents - Page 1**

The following listed tariff sheets contain all effective rates and rules affecting the rates and service of the Utility together with information relating thereto:

<u>Sheet</u>	<u>Subject Matter</u>	<u>Service Area</u>	<u>Schedule No.</u>	<u>CPUC Sheet No.</u>
Title Page				5613-W
Table of Contents				
Page 1	Table of Contents			13192-W (C)
Page 2	Preliminary Statements			13093-W
Page 3	Preliminary Statements			13191-W (C)
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Page 7	Rate Schedules - District Specific			13186-W
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Page 11	Service Area Maps			13180-W
Page 12	Rules			12950-W
Page 13	Rules			12969-W
Page 14	Sample Forms			13163-W
Page 15	Sample Forms			2926-W
Page 16	Sample Forms			13177-W

(continued)

(To be inserted by utility)  
Advice Letter No. 2485  
Decision No. \_\_\_\_\_

Issued by  
GREG A. MILLEMAN  
Vice President  
Rates and Regulatory Affairs

(To be inserted by CPUC)  
Date Filed 06/30/2023  
Effective 07/30/2023  
Resolution No. \_\_\_\_\_



## **Antelope Valley District (Los Angeles Region)**

ADVICE LETTER FILING MAILING LIST  
PER SECTION III (G) OF GENERAL ORDER NO. 96-A

JACK L. CHACANACA  
**Leona Valley Cherry Growers  
Association**  
26201 Tuolumne St  
Mojave, CA 93501

JOSEPH S. LUCIDO  
**Leona Valley Cherry Growers  
Association**  
26201 Tuolumne St  
Mojave, CA 93501

PEGGY FULLER  
**Leona Valley Town Concil**  
P.O. Box 795  
Leona Valley, CA 93551  
[pfuller@leonavalleytc.org](mailto:pfuller@leonavalleytc.org)

GABE NEVAREZ, PUBLIC WORKS  
MANAGER  
**City of Lancaster**  
615 West Avenue H  
Lancaster, CA 93534  
[gnevarez@cityoflanasterca.org](mailto:gnevarez@cityoflanasterca.org)

KIKI CARLSON, REGULATORY AFFAIRS  
MANAGER  
**Suburban Water Systems**  
1325 N. Grand Avenue, Suite 100  
Covina, CA 91724  
[kcarlson@swwc.com](mailto:kcarlson@swwc.com)

CHRISTIAN HORVATH, CITY CLERK  
**City of Rolling Hills**  
2 Portuguese Bend Road  
Rolling Hills CA 90274  
[chorvath@cityofrh.net](mailto:chorvath@cityofrh.net)

### **ONLY FOR SERVICE AREA MAPS:**

EXECUTIVE OFFICER  
**Los Angeles LAFCO**  
383 Hall of Administration  
Los Angeles, CA 90012

FIRE CHIEF  
**Los Angeles County**  
500 W Temple St, room 358  
Los Angeles, CA 90012

**CDF, Battalion 11**  
8723 Elizabeth Lake Rd  
Leona Valley, CA 93350



## Bakersfield District

ADVICE LETTER FILING MAILING LIST  
PER SECTION III (G) OF GENERAL ORDER NO. 96-A

DOUGLAS NUNNELEY  
**Oildale Mutual Water Company**  
P.O. Box 5368  
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LUDA FISHMAN, WATER RESOURCES  
DEPARTMENT  
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JOSHUA L. NUNES, CPA  
**Casa Loma Water Company**  
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[casalomawater@gmail.com](mailto:casalomawater@gmail.com)  
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TIMOTHY RUIZ  
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P.O. Box 6038  
Bakersfield, CA 93386  
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CITY MANAGER'S OFFICE  
**City of Bakersfield**  
1600 Truxton Avenue  
Bakersfield, CA 93301  
[admmgr@bakersfieldcity.us](mailto:admmgr@bakersfieldcity.us)

**Victory Mutual Water Company**  
P.O. Box 40035  
Bakersfield, CA 93304

COLIN L. PEARCE  
JOLIE-ANNE S. ANSLEY  
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One Market Plaza, Spear Tower,  
Suite 2200  
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[clpearce@duanemorris.com](mailto:clpearce@duanemorris.com)  
[jsansley@duanemorris.com](mailto:jsansley@duanemorris.com)  
[BAJones@duanemorris.com](mailto:BAJones@duanemorris.com)

SAM BLUE, WATER RESOURCES  
DEPARTMENT  
**City of Bakersfield**  
1000 Buena Vista Rd  
Bakersfield, CA 93311  
[sblue@bakersfieldcity.us](mailto:sblue@bakersfieldcity.us)

ART CHIANELLO, WATER RESOURCES  
DEPARTMENT  
**City of Bakersfield**  
1000 Buena Vista Rd  
Bakersfield, CA 93311  
[achianel@bakersfieldcity.us](mailto:achianel@bakersfieldcity.us)

### ONLY FOR SERVICE AREA MAPS:

EXECUTIVE OFFICER  
**Kern County LAFCO**  
5300 Lennox Avenue Suite 303  
Bakersfield, CA 93309  
[Kclafco@bak.rr.com](mailto:Kclafco@bak.rr.com)

FIRE CHIEF  
**City of Bakersfield**  
2101 H St  
Bakersfield, CA 93301  
[jfrando@bakersfieldfire.us](mailto:jfrando@bakersfieldfire.us)

FIRE CHIEF  
**Kern County Fire Department**  
1115 Truxton Ave  
Bakersfield, CA 93301



## Bayshore District (Bay Area Region)

ADVICE LETTER FILING MAILING LIST  
PER SECTION III (G) OF GENERAL ORDER NO. 96-A

ART MORIMOTO, ASSISTANT DIRECTOR  
OF PUBLIC WORKS  
**City of Burlingame**  
501 Primrose Rd  
Burlingame, CA 94010  
[amorimoto@burlingame.org](mailto:amorimoto@burlingame.org)

DARRYL BARROW, GENERAL MANAGER  
**Westborough Water District**  
P.O. Box 2747  
South San Francisco, CA 94083  
[dbarrow@westboroughwater.com](mailto:dbarrow@westboroughwater.com)

LOUIS SUN, PUBLIC WORKS DIRECTOR,  
CITY ENGINEER  
**Foster City City Hall**  
610 Foster City Blvd  
Foster City, CA 94404  
[lsun@fostercity.org](mailto:lsun@fostercity.org)

DENNIS BOCH, DEPUTY DIRECTOR OF  
MAINTENANCE & OPERATIONS  
**San Bruno Water Department**  
567 El Camino Real  
San Bruno, CA 94066  
[dbosch@sanbruno.ca.gov](mailto:dbosch@sanbruno.ca.gov)

MATT LEE, PUBLIC SERVICES DIRECTOR  
**San Bruno Water Department**  
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PER SECTION III (G) OF GENERAL ORDER NO. 96-A

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## **Bear Gulch District**

ADVICE LETTER FILING MAILING LIST  
PER SECTION III (G) OF GENERAL ORDER NO. 96-A

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ADVICE LETTER FILING MAILING LIST  
PER SECTION III (G) OF GENERAL ORDER NO. 96-A

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## **Dixon District**

ADVICE LETTER FILING MAILING LIST  
PER SECTION III (G) OF GENERAL ORDER NO. 96-A

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PER SECTION III (G) OF GENERAL ORDER NO. 96-A

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PER SECTION III (G) OF GENERAL ORDER NO. 96-A

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PER SECTION III (G) OF GENERAL ORDER NO. 96-A

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ADVICE LETTER FILING MAILING LIST  
PER SECTION III (G) OF GENERAL ORDER NO. 96-A

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ADVICE LETTER FILING MAILING LIST  
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PER SECTION III (G) OF GENERAL ORDER NO. 96-A

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## Selma District

ADVICE LETTER FILING MAILING LIST  
PER SECTION III (G) OF GENERAL ORDER NO. 96-A

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ADVICE LETTER FILING MAILING LIST  
PER SECTION III (G) OF GENERAL ORDER NO. 96-A

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ADVICE LETTER FILING MAILING LIST  
PER SECTION III (G) OF GENERAL ORDER NO. 96-A

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PER SECTION III (G) OF GENERAL ORDER NO. 96-A

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