Exhibit E



Cost of Capital

Proposed Water Cost of Capital Adjustment Mechanism Tariff

California Water Service Company

May 2021

CALIFORNIA WATER SERVICE COMPANY

1720 North First Street San Jose, CA 95112 (408) 367-8200 Revised Cancelling Cal. P.U.C. Sheet No. Cal. P.U.C. Sheet No.

Preliminary Statement (continued) WATER COST OF CAPITAL ADJUSTMENT MECHANISM (WCCM)

S. Water Cost of Capital Adjustment Mechanism (WCCM)

- Purpose: The purpose of the Water Cost of Capital Adjustment Mechanism is to provide an automatic adjustment, up or down, to Cal Water's adopted return on equity for 2022 (and thus its overall rate of return on rate base for 2022) for calendar years 2023 and 2024 only if there is a positive or negative difference of more than 100 basis points between the then current 12-month October 1 through September 30 average of Moody's utility bond rates and a benchmark.
- 2. Applicability: The Water Cost of Capital Adjustment Mechanism does not have a rate component and is applicable to all Class A rate areas (excludes Grand Oaks).
- 3. Cal Water shall maintain the Water Cost of Capital Adjustment Mechanism as follows:
 - a. For 2023, Cal Water's initial benchmark is equal to the average interest rate of Moody's Aa utility bonds if it has an AA or A credit-rating or higher, or Moody's Baa utility bonds if Cal Water has a BBB+ creditrating or lower for the period October 1, 2020 to September 30, 2021. The subsequent October 1 through September 30 average shall be based on the foregoing parameters.
 - b. If the 100 basis point "deadband" (a range of change in interest rates that may occur without automatically triggering a change in return on equities) is exceeded, Cal Water's return on equity will be adjusted by one-half of the difference between the benchmark and the October 1 to September 30 average.
 - c. In any year where the 12-month October through September average of Moody's utility bond rates triggers an automatic return on equity adjustment, that average becomes the new benchmark.

(Continued)

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WATER COST OF CAPITAL ADJUSTMENT MECHANISM (WCCM)

- d. If the 100 basis point "deadband" is exceeded, Cal Water will file a Tier 2 advice letter by October 15 that updates return on equity and related rate adjustments to become effective on January 1 of the following year. The advice letter would also update long-term debt and preferred stock costs to reflect actual August month-end embedded costs in that year and forecasted interest rates for variable long-term debt and new longterm debt and stock scheduled to be issued.
- e. Cal Water's capital structure, as adopted for base year 2022, shall not be adjusted.
- f. Workpapers outlining the calculations relating to the change in return on equity, long-term debt costs, preferred stock costs and resulting changes in rates to become effective on the following January 1 are required to accompany the advice letter.
- 4. Effective Date: The Water Cost of Capital Adjustment Mechanism shall be effective for the 2023 and 2024 adjustment years unless modified by order of the Commission.

(To be inserted by CPUC) (To be inserted by utility) Issued By Date Filed Advice Letter Greg A. Milleman Vice President Effective

Resolution

Decision